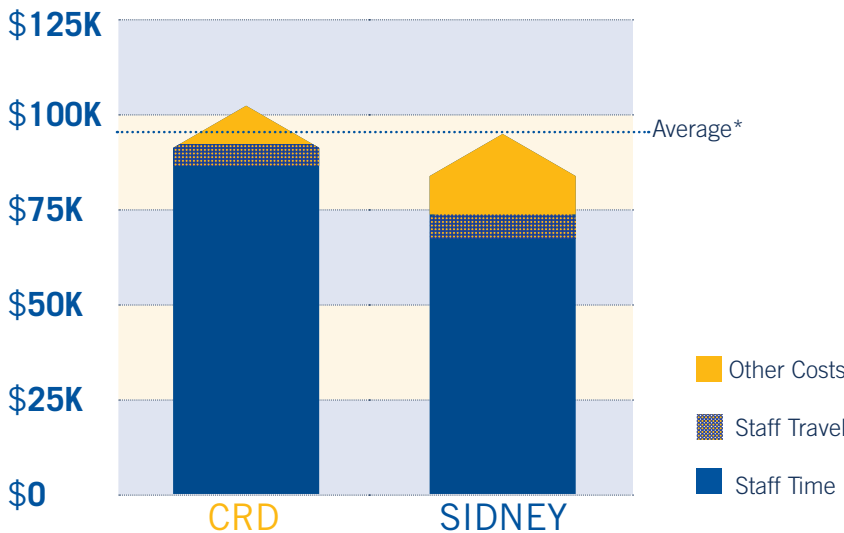




Capital Regional District

EMERGENCY MANAGEMENT IN LOCAL GOVERNMENTS

COMPARISON OF DIRECT AUDIT COSTS



Estimated direct costs for the Capital Regional District (CRD) audit, as of October 31, 2018, are: \$100,739. Staff Time = \$86,968; Staff Travel = \$4,026; Other Costs = \$9,745.

Other Costs include contractor fees, expenses & travel, as well as miscellaneous costs for researching the audit topic. Costs for the Town of Sidney audit are final direct costs as of October 31, 2018 and are \$94,042.

*The Average of \$97,390 is the cost of audit reports published under this topic.

This audit reviewed the effectiveness of the Capital Regional District's (CRD) emergency management plans and programs and business continuity management system. Overall, the CRD has taken major steps to develop its emergency management program and continuously improve it. We were pleased to find that the CRD had a significant focus on emergency management over the last few years and implemented many good practices. From a regional perspective, management recognized the importance of sharing information and resources among local authorities in the region and was enhancing coordination of emergency management with various stakeholders.

Our report identifies a few areas where the CRD could improve on its emergency management practices, in particular, by establishing more holistic business continuity management processes and practices across the organization and strengthening its focus on the recovery of core services.

There is a great deal of information in this report that is relevant to many other local governments across the province that also manage emergency services.